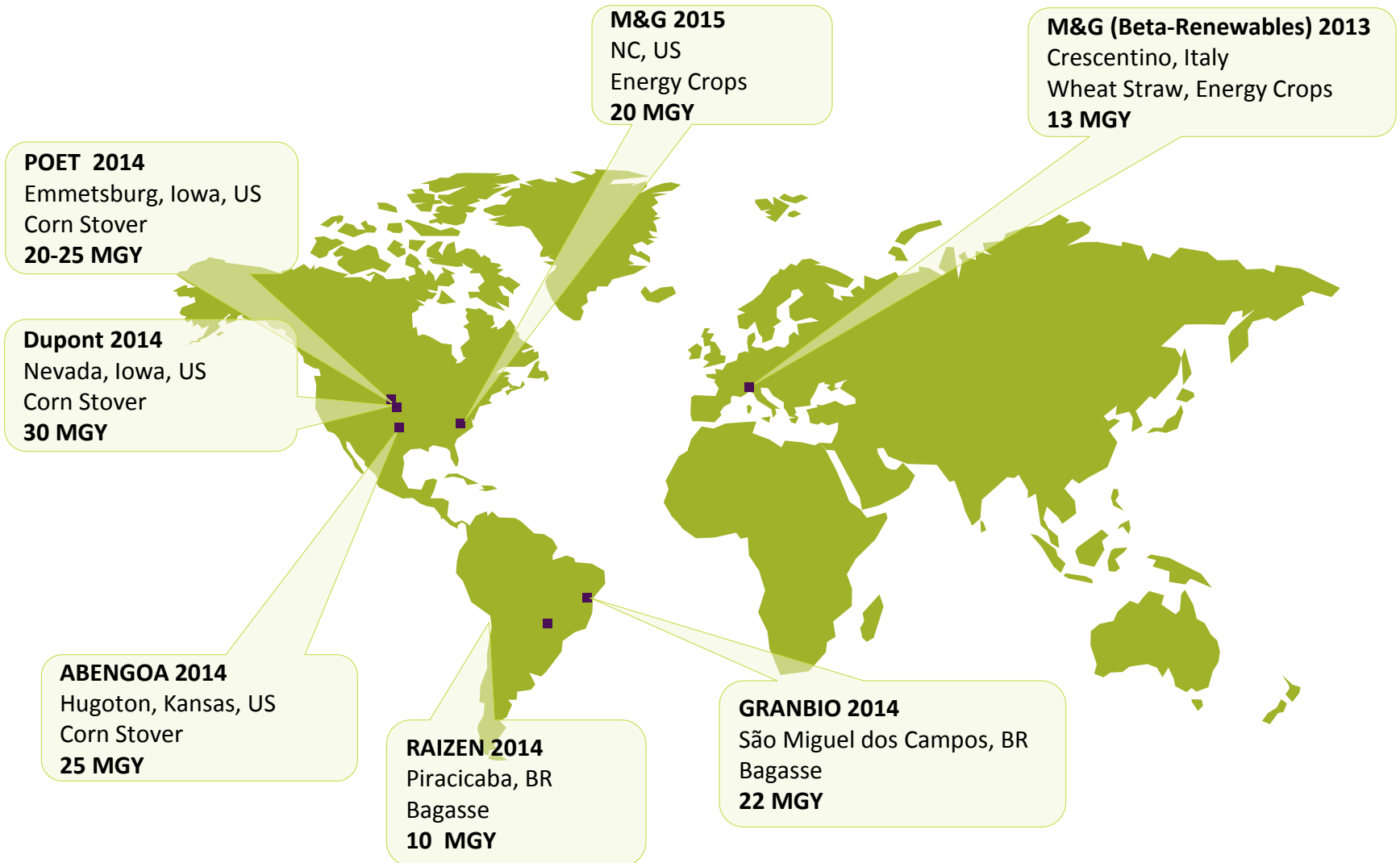




# Development of High Performance Enzymes

Johan Mogensen, Novozymes R&D

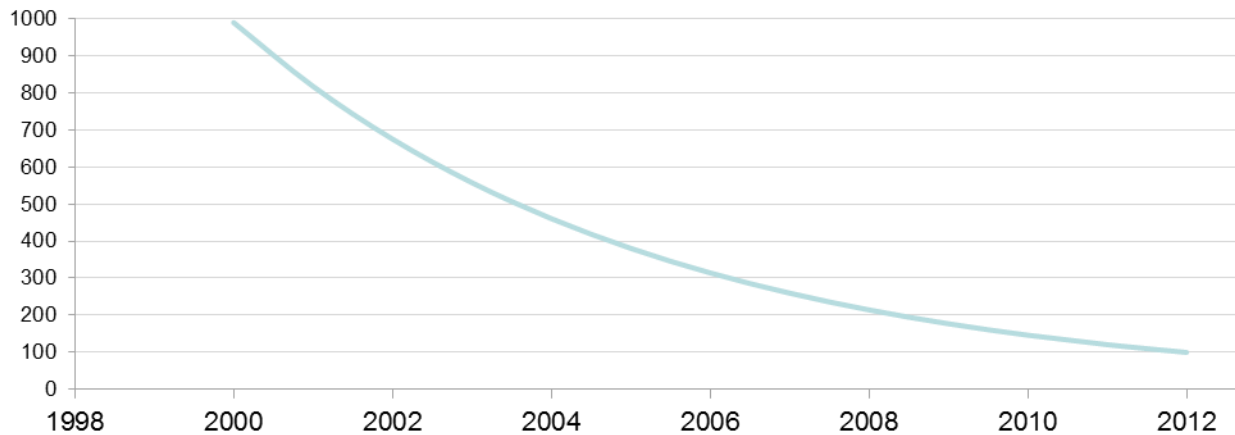
# PROGRESS IS MOST APPARENT IN THE FACT THAT - A CELLULOSIC ETHANOL INDUSTRY IS EMERGING NOW



*World Map: Public info on large scale plants are either built and in the process of scaling up operations or in the currently under construction..."; biochemical conversion (capacity in mio. US gallons per year)*

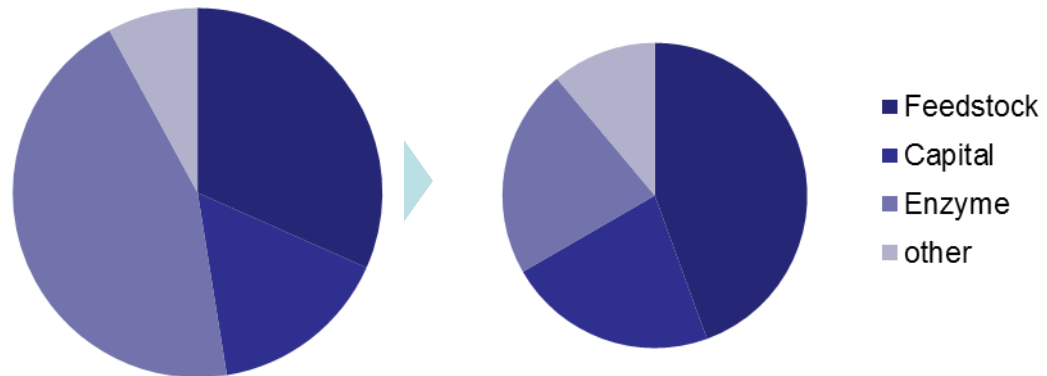
# De-risk Technology: Novozymes Has Been a Key Enabler of the Commercialization

Novozymes' enzyme cost-efficiency development, 2000-2012



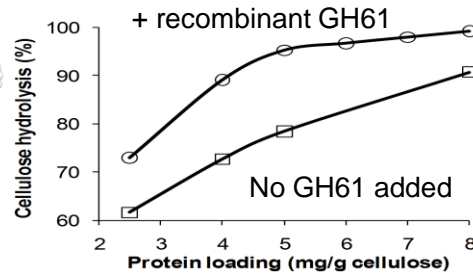
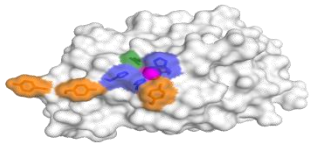
- 10X improvement over 12 years
- From main inhibitor to valuable tool
- Now other cost items hit the steep part of customers' development curves

Illustrative Example:

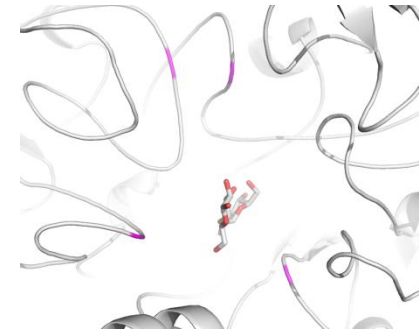


# Drivers of Enzyme Cost Reductions: Enzyme Discovery, Engineering and Production Economy

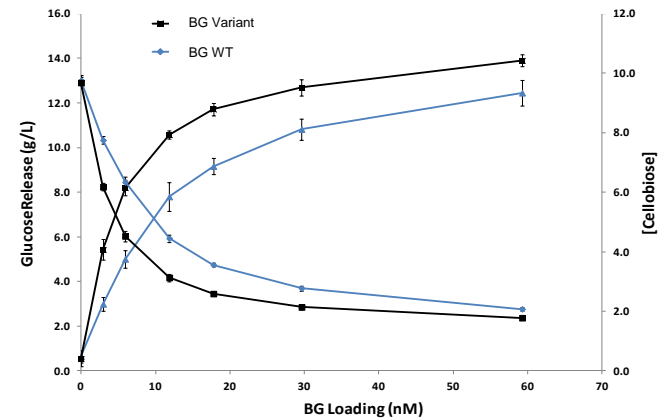
Discovery case:  
GH61 is boosting hydrolysis



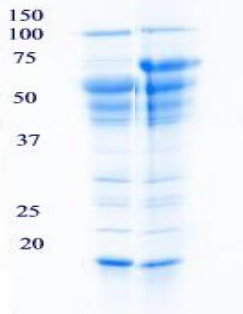
Protein engineering case:  
Design of an inhibitor-tolerant BG



BG titration



Production economy case:  
*T. reesei* expression



Recombinant CBH I  
Expressed in *T. reesei* where  
native CBH I has been deleted

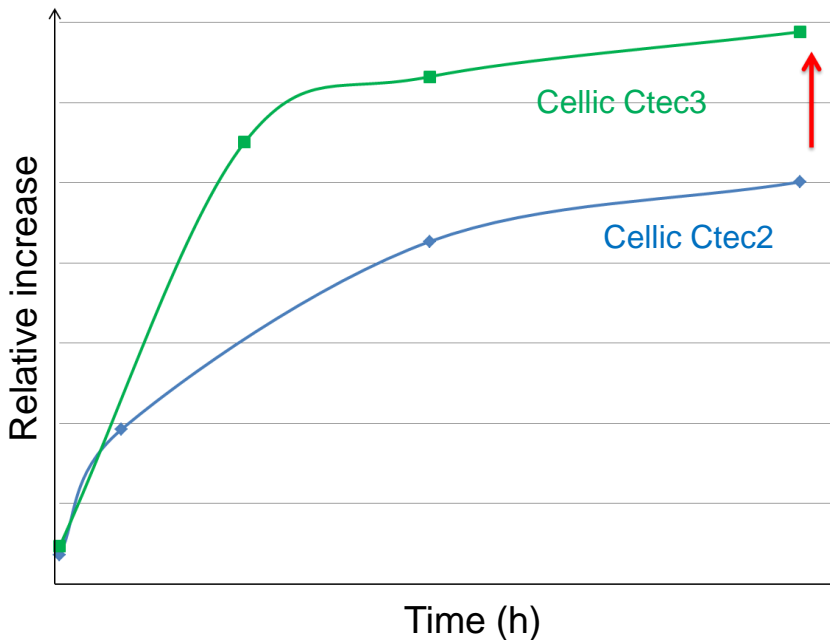
"If it doesn't express, it doesn't exist"

# CELLIC CTEC2 VERSUS CELLIC CTEC3 - IMPROVED XYLOSE YIELD

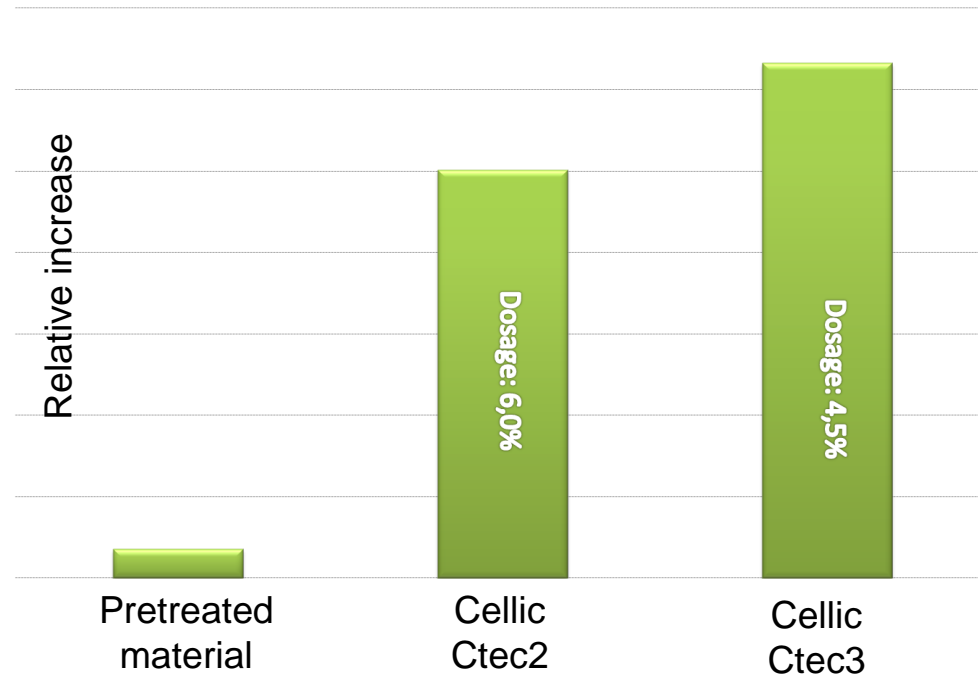


Improved hemicellulases in Cellic Ctec3 compared to Cellic Ctec2 increase the xylose yield

Improvement in xylose yield at iso-dosage

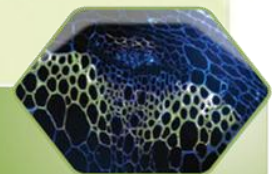
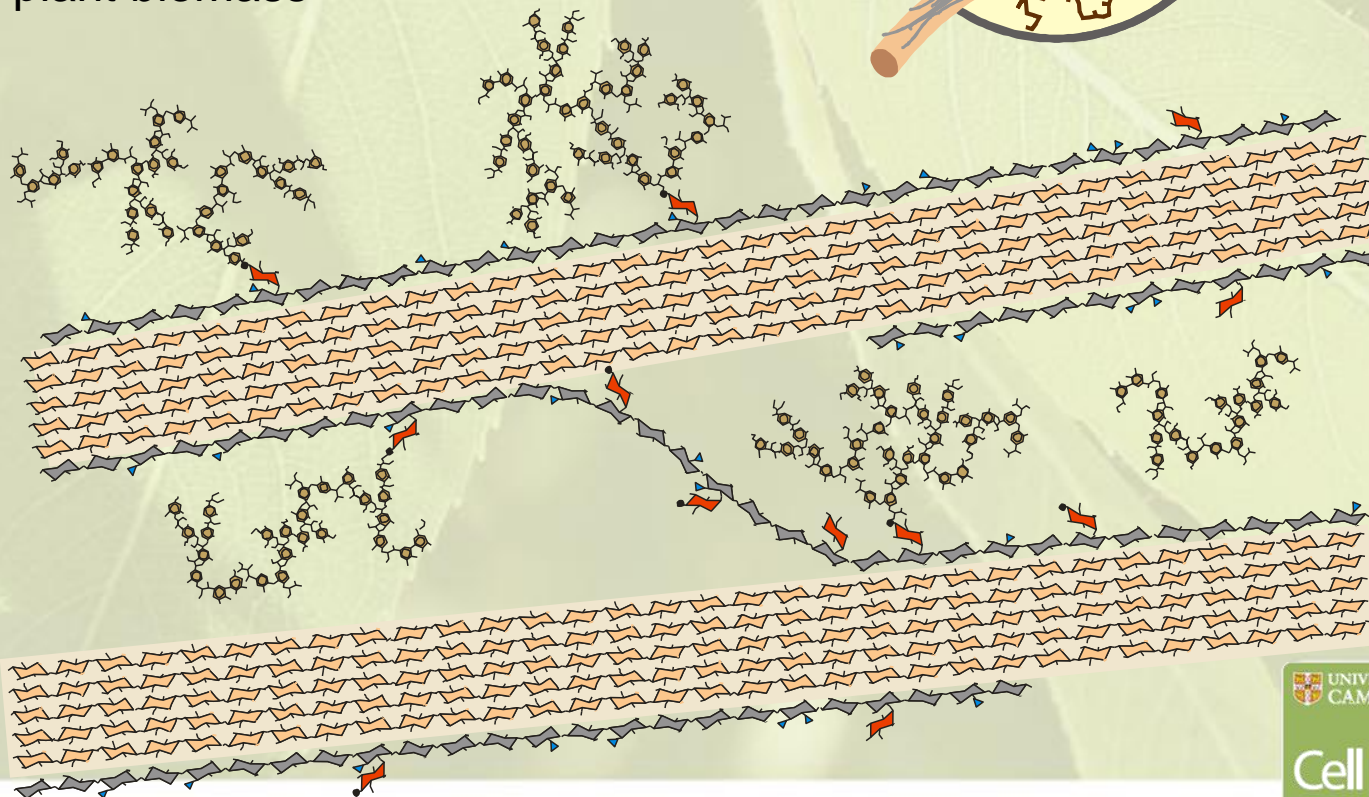
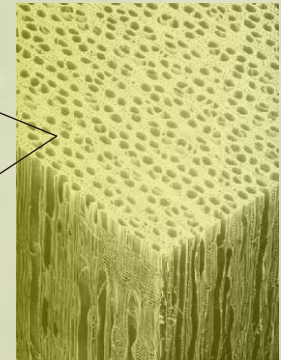
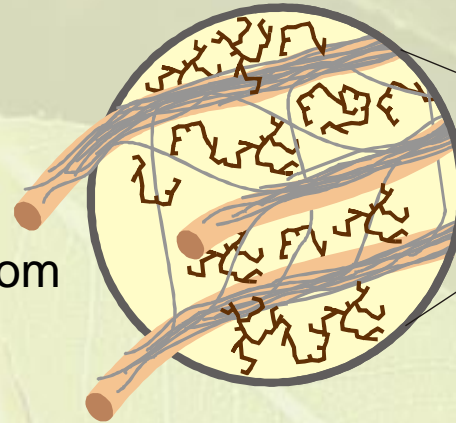


Xylose released - dosed at iso-activity



# Xylan interacts with cellulose and prevents release of glucose

- Optimise cell wall polysaccharide structure and hydrolase specificity
- Reduce the costs and energy of pretreatment and saccharification
- Unlock more fermentable sugars from plant biomass

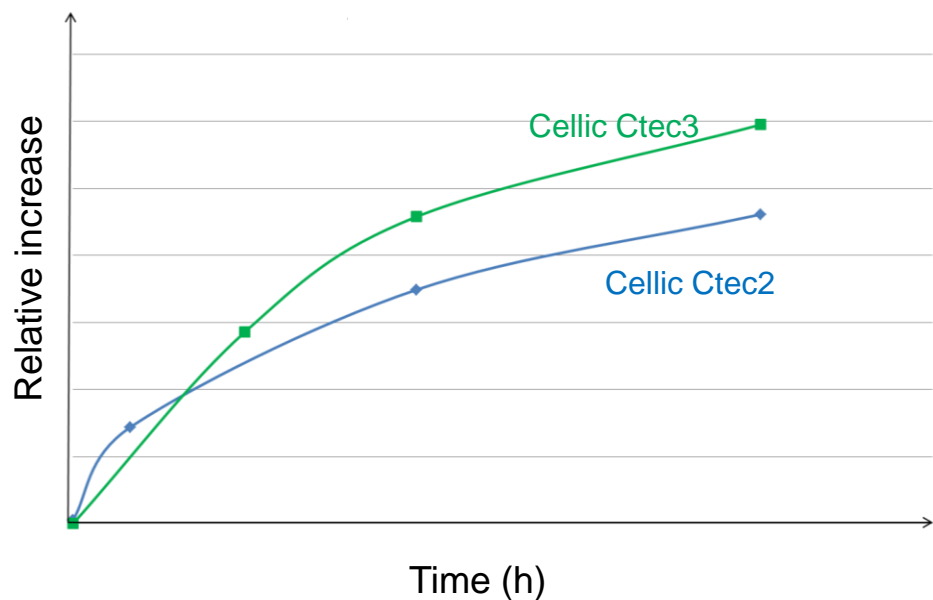


# CELLIC CTEC2 VERSUS CELLIC CTEC3 - IMPROVED GLUCOSE YIELD

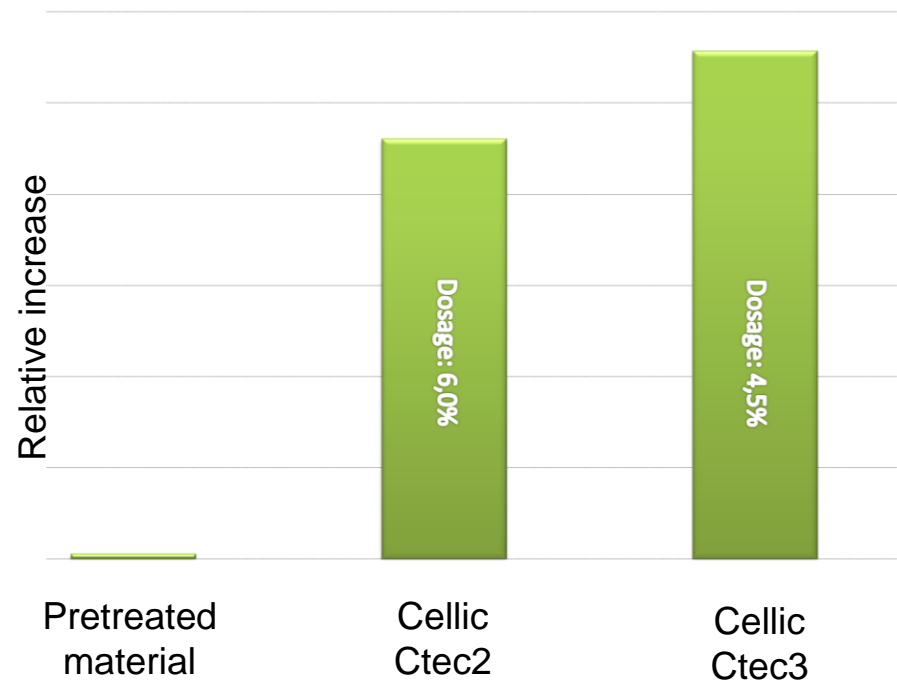


Improved cellulases in Cellic Ctec3 compared to Cellic Ctec2 increase the glucose yield

Improvement in glucose yield - at iso-dosage

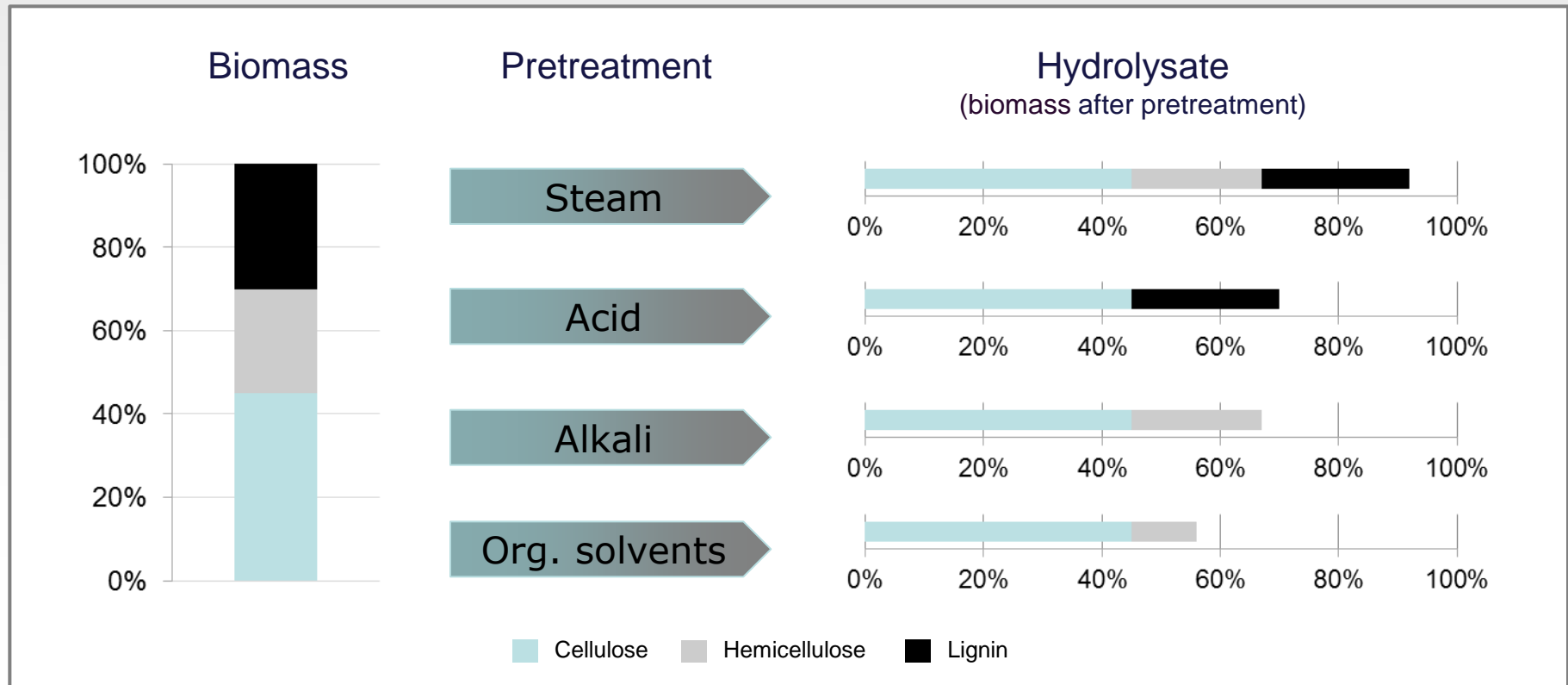


Glucose released - dosed at iso-activity



# As Industrialized Processes Are Locked into Place, Highly Customized Technologies Are Needed

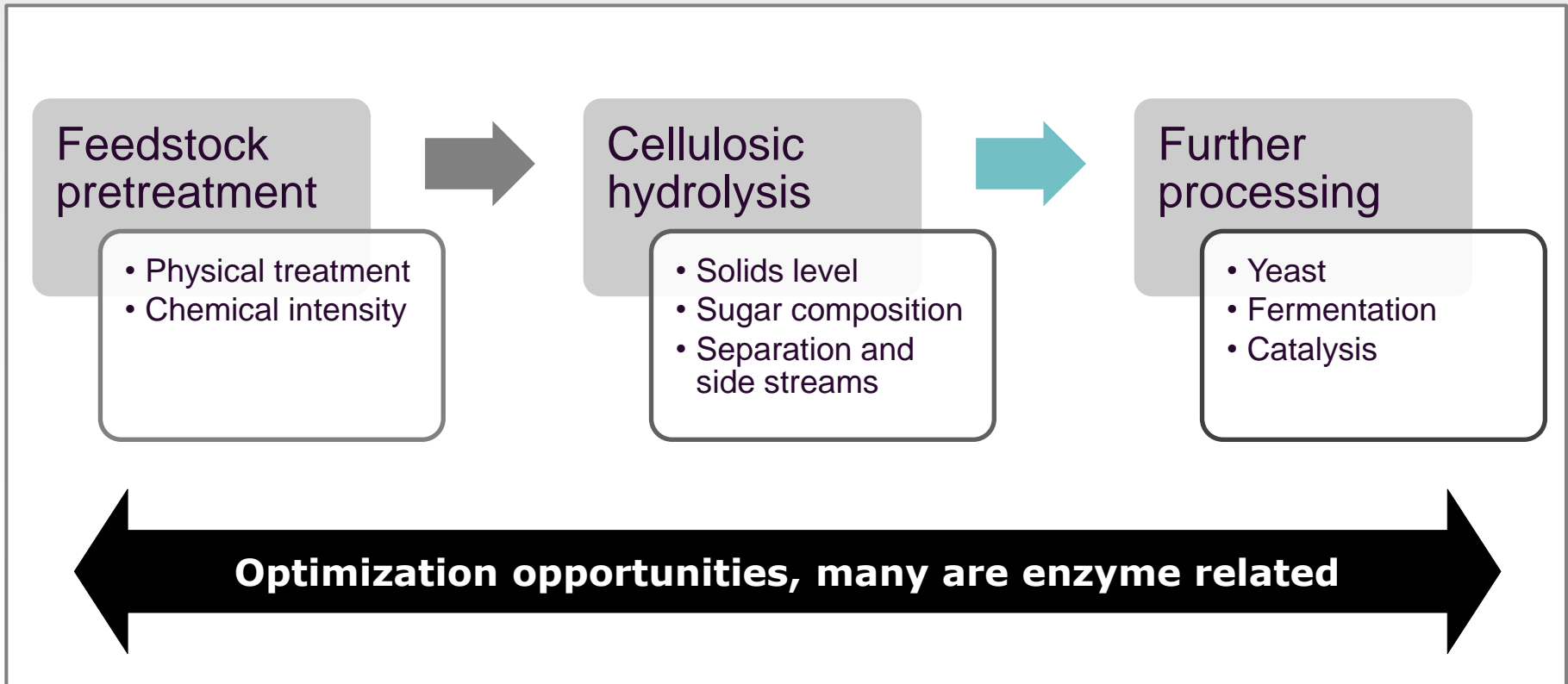
- Different pretreatment technologies produce different hydrolysates and inhibitors
- Hemicellulose mix (C5 sugar types) also vary. Enzyme components must be tailored to match





# Now the Time Has Come to Benefit from Customization for the Individual Process

- Diverging processes are being established at industrial scale
- For every process, there will be an optimal enzyme blend
- Every blend will require further optimization work
- Current CTecX blends contain over 8 separate, unique enzymes



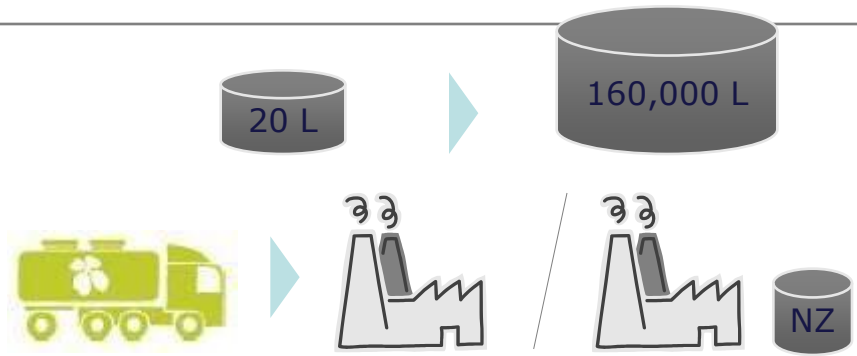
# Adapt and Utilize Strengths to Enable Customers

The game is changing, and Novozymes must stay ahead of the curve

- From demo to commercial
- From breakthrough innovation to process and product optimizations
- From enzyme performance at lab bench to enzyme cost/performance at plant

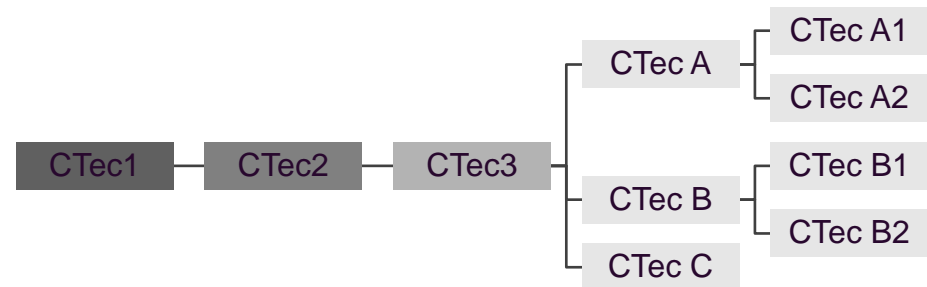
## Leverage premier position

- Use global presence and experience to guarantee enzyme delivery at scale
- Develop individualized delivery models with customers
- Default is hub-and-spoke. Looking to add capacity in Brazil



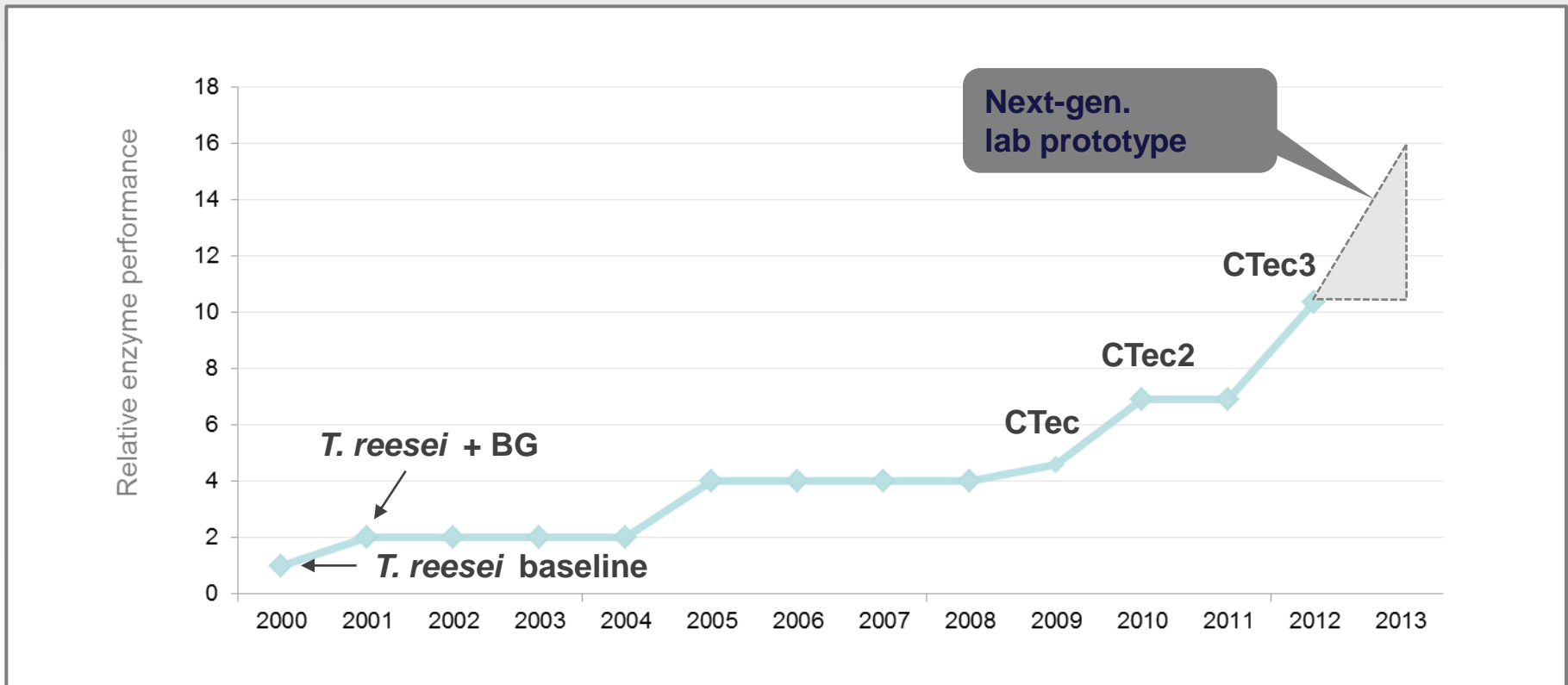
## Customize

- Total production cost will be further reduced through customization
- Enzymes will be developed to fit the needs of specific cellulosic technology, customers, processes and feedstock



# A Strong and Optimized Technology Backbone Will Guide Customization

- Enzyme efficacy – a measure of the amount of enzyme needed to achieve a given level of conversion of biomass to sugars – has been dramatically improved
- Average relative "fold improvement" in enzyme performance over time on a range of industrially relevant pretreated substrates is shown below



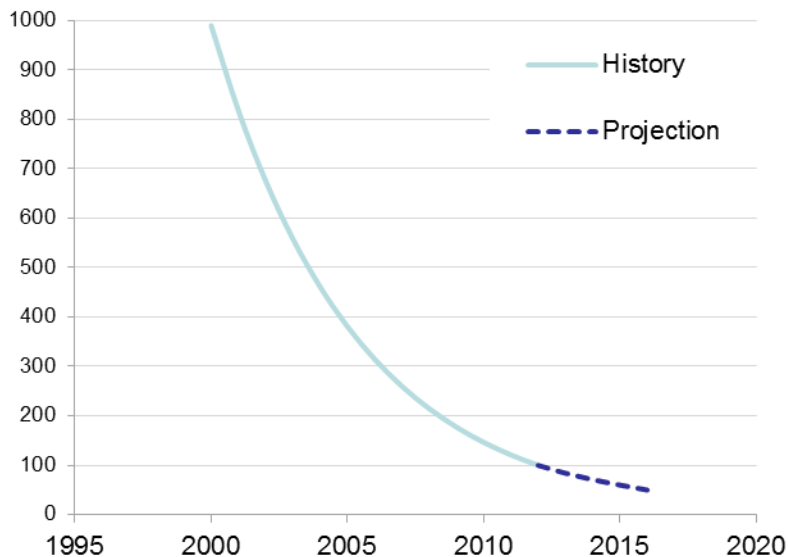
# First-wave Commercialization ... and Innovation Continues (a Game We Know)

First-wave commercial-scale ethanol plants will initiate the realization of further cost-saving potential in most cost elements through:

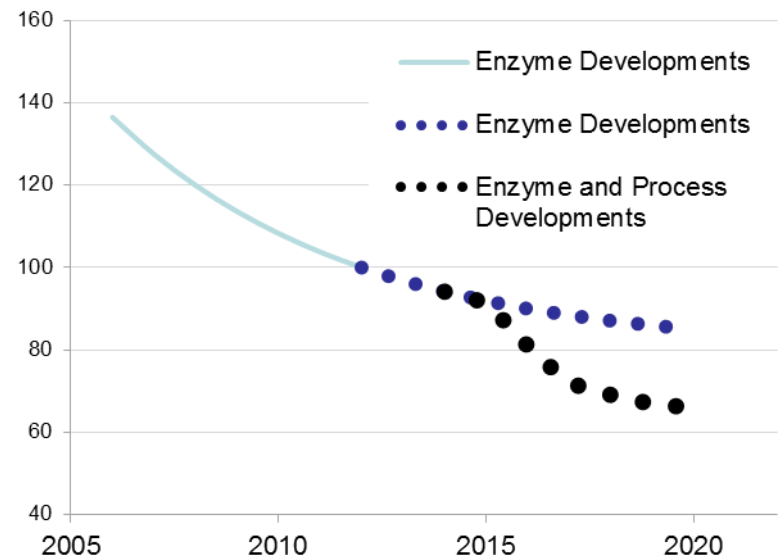
- Combined enzyme, yeast and process optimization
- Design experience
- Operating experience

*Illustrative projections of future costs*

### Enzyme cost-efficiency development 2012 = index 100



### Total production cost estimate 2012 = index 100



THANK YOU FOR YOUR ATTENTION